CPUC MONTHLY REPORT – DECEMBER 2020

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1. CPUC FINANCIAL SUMMARY – FY2021 YTD – END DECEMBER 2020

CPUC - WHOLE BUSINESS INCOME STATEMENT	FY 2021	Budget YTD	Actual YTD	Variance YTD	Variance %
REVENUE					
Power Operating Revenue	\$7,413,760	\$1,853,440	\$1,482,316	-\$371,124	-20.0%
Water Operating Revenue	\$367,119	\$91,780	\$91,307	-\$473	-0.5%
Sewerage Operating Revenue	\$180,290	\$45,072	\$48,248	\$3,175	7.0%
TOTAL OPERATING REVENUE	\$7,961,169	\$1,990,292	\$1,621,870	-\$368,422	-18.5%
Other Revenue					
Power	\$10,275	\$2,569	\$12,674	\$10,105	393.4%
Water	\$3,749	\$937	\$12,325	\$11,388	1215.0%
Sewer	\$2,280	\$570	\$350	-\$220	-38.6%
OTHER REVENUE TOTAL	\$16,304	\$4,076	\$25,349	\$21,273	521.9%
TOTAL OPERATING REVENUE	\$7,977,473	\$1,994,368	\$1,647,220	-\$347,149	-17.4%
		-		-	
EXPENDITURE Power Variable Cost	\$3,431,039	\$857,760	6624 772	-\$222,987	-26.0%
Power Fixed Cost	\$3,431,039 \$2,119,028	\$529,757	\$634,773 \$459,619	-\$222,987	-20.0%
Water Variable Cost	\$63,020	\$15,755	\$18,896	\$3,141	19.9%
Water Fixed Cost	\$384,308	\$96,077	\$89,176	-\$6,901	-7.2%
Sewer Variable Cost	\$83,773	\$20,943	\$23,344	\$2,401	11.5%
Sewer Fixed Cost	\$367,271	\$91,818	\$79,710	-\$12,108	-13.2%
TOTAL OPERATING EXPENSE	\$6,448,440	\$1,612,110	\$1,305,517	-\$306,593	-19.0%
OPERATING INCOME					
Operating Income Power	\$1,873,968	\$468,492	\$400,598	-\$67,894	-14.5%
Operating Income Water	-\$76,460	-\$19,115	-\$4,440	\$14,675	-76.8%
Operating Income Sewer	-\$268,475	-\$67,119	-\$54,456	\$12,662	-18.9%
OPERATING INCOME (Excl Int & Deprec.)	\$1,529,033	\$382,258	\$341,702	-\$40,556	-10.6%
Interest Power	\$50,275	\$12,569	\$12,569	\$0	0.0%
Interest Water	\$80	\$20	\$20	\$0	0.0%
Interest Sewer TOTAL INTEREST	\$80	\$20	\$20	\$0 \$0	0.0%
	\$50,434	\$12,609	\$12,609	30	0.0%
DEPRECIATION					
Depreciation Power	\$1,244,928	\$311,232	\$311,232	\$0	0.0%
Depreciation Water	\$74,004	\$18,501	\$18,501	\$0	0.0%
Depreciation Sewer	\$142,764	\$35,691	\$35,691	\$0	0.0%
TOTAL DEPRECIATION	\$1,461,696	\$365,424	\$365,424	\$0	0.0%
Depreciation as % of Revenue	18.3%	18.3%	22.2%	3.9%	21.1%
OPERATING INCOME (Incl. Int. & Deprec.)					
Total Operating Income Power	\$578,765	\$144,691	\$76,798	-\$67,894	-46.9%
Total Operating Income Water	-\$150,544	-\$37,636	-\$22,961	\$14,675	-39.0%
Total Operating Income Sewer	-\$411,319	-\$102,830	-\$90,167	\$12,662	-12.3%
TOTAL OPERATING INCOME (Incl. Int & Deprec.)	\$16,903	\$4,226	-\$36,330	-\$40,556	-959.7%
NON-OPERATING REVENUES/(EXPENSES) Management Support	-6770 572	-\$67.642	έο	\$67.647	-100.0%
INTEREST INCOM \$	-\$270,573 \$0	-\$67,643 \$0	\$0 \$30	\$67,643 \$30	-100.0%
TOTAL NON-OPERATING REVENUES/(EXPENSES)	-\$270,573	-\$67,643	\$30	\$67,673	-100.0%
	72/010/0	707,045		707,075	100.0%
CAPITAL GRANT SUPPORT					
MANAGEMENT GRANT	\$270,573	\$67,643	\$0	-\$67,643	-100.0%
OTHER GRANT SUPPORT	\$0	\$0	\$111,809	\$111,809	
TOTAL CAPITAL GRANT SUPPORT	\$270,573	\$67,643	\$111,809	\$44,165	65.3%
Recovery Of Forgiven Interest	\$0	\$0	-\$100,000	-\$100,000	
CHANGE IN NET ASSETS	\$16,903	\$4,226	-\$24,492	-\$28,717	-679.6%

Notes:

1. Revenue and variable cost deficit related principally to Cost of fuel;

2.;

2. CPUC KEY PERFORMANCE INDICATORS – FY2021 YTD – END DECEMBER 2020

PERFORMANCE DATA	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
1a. NON-REVENUE POWER					
kWh Produced	17,082,933	4,270,733	4,161,644	-109,089	-2.6%
kWh Sales	15,367,809	3,841,952	3,694,812	-147,141	-3.8%
Power Loss - kWh	1,715,124	428,781	466,832	38,052	8.9%
Power Loss - %	10.0%	10.0%	11.2%		
Generation Loss - kWh	17,151	4,288	37,906	33,618	784.0%
Distribution Loss - kWh	1,697,972	424,493	428,926	4,433	1.0%
Commercial Loss - kWh	341,659	85,415	83,233	-2,182	-2.6%
Line Loss - kWh	1,356,314	339,078	345,694	6,615	2.0%
Generation Loss - %	0.1%	0.1%	0.9%		
Distribution Loss - %	9.9%	9.9%	10.3%		
Commercial Loss - %	2.0%	2.0%	2.0%		
Line Loss - %	7.9%	7.9%	8.3%		
					Ī
Ib . NON-REVENUE WATER					
Water Produced	211,944,235	52,986,059	57,276,100	4,290,041	8.1%
Water Sold	106,793,027	26,698,257	25,041,695	-1,656,561	-6.2%
NRW Volume	105,151,208	26,287,802	32,234,405	5,946,603	22.6%
NRW %	50%	50%	56.3%		
2. Current ratio			3.04		
Power Business			2.79		
Water Business			1		
Sewer Business			11.92		
Sewer Busiliess			3.27		
B. ROA (excludes other operating income/grant support)			-0.14%		
Power Business			0.37%		
Water Business			-1.40%		
Sewer Business			-2.18%		
. Operating ratio	0.81	0.81	0.80	0.00	-0.4%
Power Business	0.75	0.75	0.74	-0.01	-1.2%
Water Business	1.21	1.21	1.18	-0.02	-1.9%
Sewer Business	2.47	2.47	2.14	-0.33	-13.5%
		1/	1		
5. Days in Accounts Receivable			26.76		
Power Business			16.36		
Water Business			128.35		
Sewer Business			154.05		

Notes:

1. Power loss YTD is 11.1% vs 10.0%. Monthly power loss figure for December is 10.4.

2. NRW in December was 52.4% - Following November high NRW (62%+) actions were taken to reduce unnecessary production – the impact of this will be clear in January.

3. Current ratio is healthy;

4. ROA – is marginally negative at the end of December for the whole business – target value of 3% has been proposed by CPUC tariff specialist for sustainability;

5. Operating Ratio is better than budget;

6. Days in accounts receivable – power business figures relate to use of cashpower – steps should be taken to improve water and sewer business collections.

3. POWER SALES SUMMARY – FY2021 YTD – END DECEMBER 2020

POWER SALES - US\$	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Government - regular meters	\$857,725	\$214,431	\$182,718	-\$31,714	-14.8%
Government - cashpower	\$393,201	\$98,300	\$90,153	-\$8,147	-8.3%
Street light	\$60,914	\$15,228	\$9,017	-\$6,211	-40.8%
Solar	\$38,400	\$9,600	\$8,040	-\$1,560	-16.2%
CP Un-Earned	\$O	\$0	\$1,390	\$1,390	
Sub-total Government	\$1,350,239	\$337,560	\$291,317	-\$46,243	-13.7%
Commercial-regular meters	\$2,381,803	\$595,451	\$430,037	-\$165,414	-27.8%
Commercial-cash power	\$1,063,147	\$265,787	\$225,135	-\$40,652	-15.3%
SCRATCH SALES COMMERCIAL	\$O	\$O	\$0	\$0	
Sub-total Commercial	\$3,444,951	\$861,238	\$655,171	-\$206,066	-23.9%
Residential - regular meter		\$0	\$7,676	\$7,676	
Residential - cashpower	\$2,019,744	\$504,936	\$429,619	-\$75,317	-14.9%
Scratched Card Sale -Residential		\$0	\$43,969	\$43,969	
Sub-total Residential	\$2,019,744	\$504,936	\$481,264	-\$23,672	-4.7%
Total Trade Power Sales	\$6,814,934	\$1,703,734	\$1,427,752	-\$275,981	-16.2%
CPUC Office	\$35,974	\$8,994	\$4,414	-\$4,579	-50.9%
CPUC Power Operation	\$62,614	\$15,654	\$6,754	-\$8,899	-56.9%
CPUC Water Operations	\$103,534	\$25,884	\$16,169	-\$9,715	-37.5%
CPUC Sewer Operations	\$147,146	\$36,786	\$23,344	-\$13,443	-36.5%
Cash Power UnEarned	\$O	\$0	\$5,272	\$5,272	
TOTAL POWER SALES - US\$	\$7,164,203	\$1,791,051	\$1,483,705	-\$307,345	-17.2%
POWER SALES - kWH	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Government - regular meters	1,753,424	438,356	418,705	-19,652	-4.5%
Government - cashpower	803,809	200,952	206,214	5,262	2.6%
Street Light	124,524	31,131	31,131	0	0.0%
Solar		0	0	0	
Unearned		0	6,308	6,308	
Sub-total Government	2,681,757	670,439	662,358	-8,081	-1.2%
Commercial-regular meters	5,076,616	1,269,154	1,030,842	-238,312	-18.8%
Commercial-cash power	2,266,010	566,503	539,852	-26,651	-4.7%
SCRATCH COMMERCIAL					
Sub-total Commercial	7,342,627	1,835,657	1,570,694	-264,963	-14.4%
Residential - regular meter			19,791	19,791	-
Residential - cashpower	4,598,988	1,149,747	1,109,900	-39,847	-3.5%
Scratch Card Sales - Residential			112,733	112,733	-
Sub-total Residential	4,598,988	1,149,747	1,242,424	92,677	8.1%
Total Trade Power Sales	14,623,373	3,655,843	3,475,476	-180,368	-4.9%
CPUC Office Use	\$76,676	19,169	16,618	-2,551	-13.3%
CPUC Power Operation	\$133,457	33,364	21,288	-12,076	-36.2%
CPUC Water Operations	\$220,675	55,169	66,747	11,578	21.0%
CPUC Sewer Operations	\$313,629	78,407	99,923	21,516	27.4%
	12 21-2	1 - 7 - 1 - 7	1		1 1 1
Cash Power Un Earned, Net			14,760	14,760	-

Notes:

1. From the above there still appears to be regular residential meters in the system – it may be worth changing these out for cash-power.

2. Overall usage is down on budget by 3.8% YTD – this is due to significantly lower than budget commercial usage (- 14.4%) offset slightly by greater than budget residential usage (8.1%).

4 WATER & SEWER SALES SUMMARY – FY2021 YTD – END DECEMBER 2020

WATER SALES - US GALLONS	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Government Water	21,392,964	5,348,241	6,700,910	1,352,669	25.3%
Commercial Water	31,268,157	7,817,039	5,933,950	-1,883,089	-24.1%
Residential Water	52,486,088	13,121,522	12,113,341	-1,008,181	-7.7%
Water Delivery and Bunkering	1,641,818	410,455	293,494	-116,960	-28.5%
TOTAL WATER SALES	106,789,027	26,697,257	25,041,695	-1,655,561	-6.2%
SEWER SALES - US\$	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Sewer Government	\$49,015	\$12,254	\$16,691	\$4,437	36.2%
Sewer Commercial	\$48,268	\$12,067	\$21,926	\$9,859	81.7%
Sewer Commercial with No Water	\$47,040	\$11,760	\$0	-\$11,760	-100.0%
Sewer Residential	\$10,047	\$2,512	\$9,631	\$7,119	283.5%
Sewer Residential with No Water	\$25,920	\$6,480	\$0	-\$6,480	-100.0%
Sewer Provision for Billing Errors		\$0	\$O	\$0	
TOTAL	\$180,290	\$45,072	\$48,248	\$3,175	7.0%
SEWER COLLECTION- US GALLONS	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance
Government Sewer Metered	10,696,482	2,674,121	5,165,696	2,491,575	93.2%
Commercial Sewer Metered	15,634,079	3,908,520	7,773,320	3,864,800	98.9%
Commercial Sewer Assesed			0	0	
Residential Sewer Metered	7,872,913	1,968,228	15,623,779	13,655,551	693.8%
Residential Sewer Assessed			\$0	\$0	
TOTAL SEWER COLLECTION	34,203,474	8,550,868	28,562,795	20,011,927	234.0%

Notes:

1. Water sales are lower than budget due largely to wet weather in November.

5.1 CPUC POWER REVENUE & COST 1 OF 2 – FY2021 YTD – END DECEMBER 2020

1.1 POWER REVENUE		FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
1.1.1 Power - Revenue from Sales						
Northern Namoneas						
Government		\$1,311,839	\$327,960	\$272,870	-\$55,089	-16.8%
Street Lighting		\$153,418	\$38,355	\$9,017	-\$29,338	-76.5%
Commercial		\$3,444,951	\$861,238	\$655,171	-\$206,066	-23.9%
Residential		\$2,019,744	\$504,936	\$486,536	-\$18,400	-3.6%
Solar PV Systems - Education & Health		\$38,400	\$9,600	\$8,040	-\$1,560	-16.2%
Tonoas Revenue		\$279,204	\$69,801	\$0	-\$69,801	-100.0%
CPUC Office		\$17,119	\$4,280	\$4,414	\$135	3.1%
CPUC Power Operation		\$29,796		\$6,754	-\$695	
CPUC Water Operations		1	\$7,449			-9.3%
		\$49,268	\$12,317	\$16,169	\$3,852	31.3%
CPUC Sewer Operations		\$70,021	\$17,505	\$23,344	\$5,839	33-4%
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1.1.1 Sub-Total: Power - Revenue from Sales		\$7,413,760	\$1,853,440	\$1,482,316	-\$371,124	-20.0%
1.1.2 Power - Other Revenue			<u> </u>	<u> </u>	 	<u> </u>
Power Connection Charges		\$2,850	\$712	\$3,010	\$2,297	322.5%
Power Reconnection Charges		\$3,366	\$842	\$50	-\$792	-94.1%
Power Tampering Fines		\$4,060	\$1,015	\$9,615	\$8,600	847.3%
1.1.2 Sub-Total: Power - Other Revenue		\$10,275	\$2,569	\$12,674	\$10,105	393-4%
1.1 TOTAL POWER REVENUE		\$7,424,036	\$1,856,009	\$1,494,990	-\$361,019	-19.5%
2.1 POWER EXPENDITURE						
2.1.1 Variable Costs						
2.1.1.1 Fuel & Lubricants						
Fuel cost		\$3,166,837	\$791,709	\$619,893	-\$171,817	-21.7%
Oil/Lubrication Expenses		\$60,202	\$15,051	\$14,880	-\$171	-1.1%
Tonoas Power Purchase		\$204,000	\$51,000	\$0	-\$51,000	-100.0%
	Sub-total	\$3,431,039	\$857,760	\$634,773	-\$222,987	-26.0%
	Sub total		705/1/00	7054775	7222,907	20.0%
2.1.1 Variable Cost Total		\$3,431,039	\$857,760	\$634,773	-\$222,987	-26.0%
		2014011009	303/3/00	70347/75	-3222,907	-20.0%
2.1.2 Fixed Costs Of Operations						
2.1.2.1 Power Generation Maintenance						
				-		
US\$/kwh Generated		1	10	1	1	- 6 - 01
Engine Maint/repair		\$325,000	\$81,250	\$43,489	-\$37,761	-46.5%
	Sub-total	\$325,000	\$81,250	\$43,489	-\$37,761	-46.5%
2.1.2.2 Power Distribution Maintenance					_	
US\$/per kwh Generated		\$0.005				
Dist. Maint/repair		\$80,000	\$20,000	\$31,205	\$11,205	56.0%
	Sub-total	\$80,000	\$20,000	\$31,205	\$11,205	56.0%
				I		
2.1.2.3 Tonoas Distribution Expenses		\$22,900	\$5,725	\$0	-\$5,725	-100.0%
2.1.2.4 Personnel Costs						
Power Generation		\$258,716	\$64,679	\$49,466	-\$15,213	-23.5%
		\$85,974	\$21,493	\$16,438	-\$5,055	-23.5%
Maintenance		\$318,772	\$79,693	\$60,948	-\$18,745	-23.5%
		\$57,096	\$14,274	\$10,917	-\$3,357	-23.5%
Power Distribution				\$0	-\$3,625	-100.0%
Power Distribution Tonoas Contractors			\$3,625			
Power Distribution Tonoas Contractors Jniforms		\$14,500	\$3,625			
Power Distribution Tonoas Contractors Jniforms	Subtotal	\$14,500 \$11,600	\$2,900	\$0	-\$2,900	-100.0%
Power Distribution Tonoas Contractors Uniforms Training	Sub-total	\$14,500				
Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads	Sub-total	\$14,500 \$11,600 \$746,658	\$2,900 \$186,665	\$0 \$137,769	-\$2,900 -\$48,896	-100.0% -26.2%
Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads Power Plant - Power Charges	Sub-total	\$14,500 \$11,600	\$2,900 \$186,665 \$7,449	\$0 \$137,769 \$6,754	-\$2,900 -\$48,896 -\$695	-100.0% -26.2% -9.3%
Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads Power Plant - Power Charges Power Plant - Water Charges	Sub-total	\$14,500 \$11,600 \$746,658 \$29,796	\$2,900 \$186,665 \$7,449 \$0	\$0 \$137,769 \$6,754 \$0	-\$2,900 - \$48,896 -\$695 \$0	-100.0% -26.2% -9.3% 0.0%
Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads Power Plant - Power Charges Power Plant - Water Charges Transportation - fuel cost	Sub-total	\$14,500 \$11,600 \$746,658	\$2,900 \$186,665 \$7,449	\$0 \$137,769 \$6,754	-\$2,900 - \$48,896 -\$695 \$0 -\$1,848	-100.0% -26.2% -9.3% 0.0% -27.8%
Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads Power Plant - Power Charges Power Plant - Water Charges Transportation - fuel cost	Sub-total	\$14,500 \$11,600 \$746,658 \$29,796	\$2,900 \$186,665 \$7,449 \$0	\$0 \$137,769 \$6,754 \$0	-\$2,900 - \$48,896 -\$695 \$0	-100.0% -26.2% -9.3% 0.0%
Maintenance Power Distribution Tonoas Contractors Uniforms Training 2.1.2.3 Overheads Power Plant - Power Charges Power Plant - Water Charges Transportation - fuel cost Transportation - maintenance cost	Sub-total Sub-total	\$14,500 \$11,600 \$746,658 \$29,796 \$26,565	\$2,900 \$186,665 \$7,449 \$0 \$6,641	\$0 \$137,769 \$6,754 \$0 \$4,793	-\$2,900 - \$48,896 -\$695 \$0 -\$1,848	-100.0% -26.2% -9.3% 0.0% -27.8%

Notes:

1. Revenue and variable cost deficit related principally to Cost of fuel (Budget assumes 3.50/gallon across the year).

2. Fixed cost of operation – tracking below budget (largely due to personnel costs)

3. Power distribution maintenance remains higher than budget at this point.

5.2 CPUC POWER REVENUE & COST 2 OF 2 – FY2021 YTD – END DECEMBER 2020

2.1.3 Fixed Cost - Finance/Admin Overhead:	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
2.1.3.1 - Personnel Costs	+	+	+		
Executive Management (CEO & CFO)	\$191,166	\$47,791	\$44,196	-\$3,595	-7.5%
Admin	\$55,167	\$13,792	\$12,754	-\$1,038	-7.5%
Finance	\$51,630	\$12,907	\$11,936	-\$971	-7.5%
Revenue	\$93,485	\$23,371	\$21,613	-\$1,758	-7.5%
Stakeholder	\$6,848	\$1,712	\$1,583	-\$129	-7.5%
Uniforms	\$3,356	\$839	\$0	-\$839	-100.0%
Training	\$2,685	\$671	\$0	-\$671	-100.0%
Sub-total	\$404,337	\$101,084	\$92,083	-\$9,001	-8.9%
2.1.3.2 Overheads					
Administration - Electricity Charges	\$12,095	\$3,024	\$3,222	\$199	6.6%
Transportation - fuel cost	\$12,611	\$3,153	\$1,890	-\$1,263	-40.1%
Transportation - maintenance cost	\$3,632	\$908	\$2,043	\$1,135	125.0%
Communication	\$24,588	\$6,147	\$4,010	-\$2,137	-34.8%
Office Supplies	\$33,336	\$8,334	\$4,416	-\$3,918	-47.0%
Travel	\$35,327	\$8,832	\$O	-\$8,832	-100.0%
Professional Affiliations	\$5,813	\$1,453	\$3,103	\$1,649	113.5%
Legal	\$97,570	\$24,393	\$34,029	\$9,636	39.5%
New Leases - LS/GS/Wells/S Namoneas	\$0	\$0	\$2,756	\$2,756	
Lease fees (offices, power plant, and emply. rents)	\$49,750	\$12,437	\$13,966	\$1,529	12.3%
Maintenance Agreements	\$79,207	\$19,802	\$8,112	-\$11,690	-59.0%
Insurances	\$72,408	\$18,102	\$4,790	-\$13,312	-73.5%
Staff Development	\$12,603	\$3,151	\$37,843	\$34,692	1101.1%
Miscellaneous	\$24,393	\$6,098	\$12,217	\$6,119	100.3%
Sub-total	\$463,332	\$115,833	\$132,397	\$16,564	14.3%
2.1.3 Fixed Cost - Finance Admin Overhead Total	\$867,669	\$216,917	\$224,480	\$7,563	3.5%
	3007,009	3210,917	\$224,400	77,505	3•3%
POWER OPERATING EXPENSE SUMMARY					
Power - Variable Cost Total	\$3,431,039	\$857,760	\$634,773	-\$222,987	-26.0%
Power - Fixed Cost - Operations	\$1,251,359	\$312,840	\$235,139	-\$77,701	-24.8%
Power - Fixed Cost - Finance/Admin Overhead	\$867,669	\$216,917	\$224,480	\$7,563	3.5%
Power - Fixed Cost Total	\$2,119,028	\$529,757	\$459,619	-\$70,138	-13.2%
TOTAL OPERATING EXPENSE (excl. Int. & Deprec.)	\$5,550,067	\$1,387,517	\$1,094,392	-\$293,125	-21.1%
Variable Cost as % of Total Expense	62%	62%	58%	-4%	-6.2%
Fixed Cost as % of Total Expense	38%	38%	42%	4%	10.0%
Variable Expense - US\$/kWh Sold	\$0.223	\$0.223	\$0.172	-\$0.051	-23.0%
Fixed Expense - US\$/kWh Sold	\$0.138	\$0.138	\$0.124	-\$0.013	-9.8%
	(terrige	+++)=	+ • · · - 1		
POWER OPERATING INCOME - (Excl. Int. & Deprec)	\$1,873,968	\$468,492	\$400,598	-\$67,894	-14.5%
	-	_	-	-	
2.2 Power Interest Expense 2.2.6 ADB OCR Loan	\$21,616	\$5,404	\$5,404	\$0	0.0%
2.2.7 ADB ADF Loan	\$28,659	\$7,165	\$7,165	\$0 \$0	0.0%
2.2.8 Unpaid Wage Tax Loan	\$20,059	\$0	\$0	\$0 \$0	#DIV/0!
2.2 Interest Expense Total	\$50,275	\$12,569	\$12,569	\$0 \$0	#D10/0.
OPERATING INCOME - Before Deprec.	\$1,823,693	\$455,923	\$388,030	-\$67,894	-14.9%
2.3 Power Depreciation Expense		+			
2.3.1 Power Generation Assets	\$1,033,735	\$258,434	\$258,434	\$0	0.0%
2.3.2 Power Distribution Assets	\$192,443	\$48,111	\$48,111	\$0	0.0%
2.3.5 Administration & Finance Assets	\$0	\$0	\$0	\$0 \$0	#DIV/o!
Tonoas Depreciation	\$18,750	\$4,688	\$4,688	\$0	0.0%
2.3 Depreciation Total	\$1,244,928	\$311,232	\$311,232	\$0 \$0	0.0%
	, , , , , , , ,	· · · · · ·			
Depreciation as % of Revenue	16.8%	16.8%	20.8%	4.0%	24.1%
		¢1 711 218	\$1,418,192	-\$293,125	-17.1%
TOTAL OPERATING EXPENSE (incl. Int & Denrec.)					
TOTAL OPERATING EXPENSE (incl. Int & Deprec.)	\$6,845,271	\$1,711,318	\$1,410,192	2-110	.,

Notes:

1. Fixed cost of Fin/Admin cost is tracking below budget.

2. Overall power operating result is 47% lower than forecast at the end of Q1.

6.1 CPUC WATER REVENUE & COST 1 OF 2 – FY2021 YTD – END DECEMBER 2020

2.1 WATER REVENUE	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
2.1.1 Water - Revenue from Sales					
Residential	\$117,330	\$29,333	\$32,099	\$2,766	9.4%
Commercial	\$149,045	\$37,261	\$25,720	-\$11,541	-31.0%
Government	\$100,744	\$25,186	\$33,488	\$8,302	33.0%
2.1.1 Sub-Total: Water - Revenue from Sales	\$367,119	\$91,780	\$91,307	-\$473	-0.5%
2.1.2 Water - Other Revenue					
Water Connection Fees	\$1,900	\$475	\$996	\$521	109.7%
Water Reconnection Charges	\$1,473	\$368	\$50	-\$318	-86.4%
Water Tampering Fines	\$377	\$94	\$0	-\$94	-100.0%
Non-operating Income	\$0	\$0	\$11,279	\$11,279	#DIV/o!
2.1.2 Sub-Total: Water - Other Revenue	\$3,749	\$937	\$12,325	\$11,388	1215.0%
2.1 TOTAL: WATER OPERATING REVENUE	\$370,868	\$92,717	\$103,632	\$10,915	11.8%
2.3 WATER EXPENDITURE					
2.3.1 Variable Costs			1		
2.3.1.1 Pumping Costs	1	1	1	1	1
Water Operation - Electricity Charges	\$49,268	\$12,317	\$16,169	\$3,852	31.3%
Sub-Total	\$49,268	\$12,317	\$16,169	\$3,852	31.3%
2.3.1.2 Chemical Costs	,, <u>,</u> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	<i>,</i>	-10,0-	<i>در</i> ر
Water Operations	\$13,752	\$3,438	\$2,727	-\$711	-20.7%
Sub-Total	\$13,752	\$3,438	\$2,727	-\$711	-20.7%
2.3.1 Variable Cost Total	\$63,020	\$15,755	\$18,896	\$3,141	19.9%
2.3.2 Fixed Costs		+		1	
2.3.2.1. Maintenance					
Water System Maintenance	\$30,000	\$7,500	\$9,466	\$1,966	26.2%
Sub-total	\$30,000	\$7,500	\$9,466	\$1,966	26.2%
2.3.2.2 Personnel costs					
Man adams which denies 0. Committee	+ 12 aC 1	tua =66	+= (-=		9%
Management Admin & Security Mataring & Equipment	\$42,264	\$10,566	\$7,625	-\$2,941	-27.8%
Metering & Equipment Process & Facilities	\$30,546	\$7,637	\$5,511	-\$2,125	-27.8% -27.8%
Process & Facilities Network	\$43,739 \$47,158	\$10,935 \$11,789	\$7,891 \$8,508	-\$3,043 -\$3,281	-27.8%
Uniforms	\$3,375	\$844	\$0,500	-\$3,281	-27.8%
Training	\$3,3/5 \$2,700	\$675	\$0 \$0	-\$675	-100.0%
Sub-total	\$2,700 \$169,782	\$075	\$0 \$29,536	-\$075 -\$12,909	-30.4%
2.3.2.3 Overheads	645 6 87	ć2,022	ć1.00.1	ć1 027	40.1%
Transportation - fuel cost	\$15,687	\$3,922	\$1,994	-\$1,927	-49.1%
Transportation - maintenance cost	\$12,243	\$3,061	\$6,666	\$3,605	117.8%
Sub-total	\$27,930	\$6,982	\$8,660	\$1,678	24.0%
2.3.2 Fixed Cost of Operation Total	\$227,711	\$56,928	\$47,662	-\$9,266	-16.3%

Notes:

1. Water revenues higher than budget – due to non-operating income – keep under review;

2. Fixed cost of operation is below budget due to personnel costs being lower than budget;

CPUC WATER REVENUE & COST 2 OF 2 – FY2021 YTD – END DECEMBER 2020 6.2

2.3.3 Water - Finance/Admin Overhead:	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
2.3.3.1 Personnel costs					
Executive Management (CEO & CFO)	\$39,704	\$9,926	\$8,173	-\$1,753	-17.7%
Admin	\$11,458	\$2,864	\$2,359	-\$506	-17.7%
Finance	\$10,723	\$2,681	\$2,207	-\$473	-17.7%
Revenue	\$19,416	\$4,854	\$3,997	-\$857	-17.7%
Stakeholder	\$1,422	\$356	\$293	-\$63	-17.7%
Uniforms	\$697	\$174	\$O	-\$174	-100.0%
Training	\$558	\$139	\$ <i>0</i>	-\$139	-100.0%
Sub-total	\$83,978	\$20,994	\$17,029	-\$3,965	-18.9%
2.3.3.2 Overheads					
Administration - Electricity Charges	\$2,512	\$628	\$596	-\$32	-5.1%
Transportation - fuel cost	\$2,619	\$655	\$349	-\$305	-46.6%
Transportation - maintenance cost	\$754	\$189	\$378	\$189	100.4%
Communication	\$2,826	\$707	\$742	\$35	5.0%
Office Supplies	\$3,832	\$958	\$817	-\$141	-14.7%
Travel	\$12,336	\$3,084	\$ <i>0</i>	-\$3,084	-100.0%
Professional Affiliations	\$627	\$157	\$574	\$417	265.8%
Legal	\$11,215	\$2,804	\$6,293	\$3,489	124.5%
New Leases - LS/GS/Wells/S Namoneas	\$10,884	\$2,721	\$510	-\$2,211	-81.3%
Lease fees (offices, power plant, and emply. rents)	\$9,145	\$2,286	\$2,583	\$296	13.0%
Maintenance Agreements	\$3,293	\$823	\$1,500	\$677	82.2%
Insurances	\$8,323	\$2,081	\$886	-\$1,195	-57.4%
Staff Development	\$1,449	\$362	\$6,998	\$6,636	1832.4%
Miscellaneous	\$2,804	\$701	\$2,259	\$1,558	222.3%
Sub-total	\$72,619	\$18,155	\$24,484	\$6,330	34.9%
2.3.3 Fixed Cost - Finance Admin Overhead Total	\$156,597	\$39,149	\$41,513	\$2,364	6.0%
				_	
WATER OPERATING EXPENSE SUMMARY				_	-
Water - Variable Cost Total	\$63,020	\$15,755	\$18,896	\$3,141	19.9%
Water - Fixed Cost - Operation	\$227,711	\$56,928	\$47,662	-\$9,266	-16.3%
Water - Fixed Cost Finance/Admin	\$156,597	\$39,149	\$41,513	\$2,364	6.0%
Water - Fixed Cost Total	\$384,308	\$96,077	\$89,176	-\$6,901	-7.2%
2 TOTAL: OPERATING EXPENSE (excl. Int. & Deprec.)	\$447,328	\$111,832	\$108,072	-\$3,760	-3.4%
Variable Cost as % of Total Expense	14.1%	14.1%	17.5%	3.4%	24.1%
Fixed Cost as % of Total Expense	85.9%	85.9%	82.5%	-3.4%	-4.0%
Variable Expense - US\$/1,000 Gallon Sold	\$0.59	\$0.59	\$0.75	\$0.16	27.9%
Fixed Expense - US\$/1,000 Gallon Sold	\$3.60	\$3.60	\$3.56	-\$0.04	-1.0%
OPERATING INCOME/(LOSS) - Before Int. & Deprec.	-\$76,460	-\$19,115	-\$4,440	\$14,675	-76.8%
2.4 Water Interest Expense					
2.4.5 Unpaid Wage Tax	\$80	\$20	\$20	\$0	0.0%
2.4 Interest Expense Total	\$80	\$20	\$20	\$0	0.0%
2.5 Water Depreciation Expense					
2.5.3 Water Assets	\$68,597	\$17,149	\$17,149	\$0	0.0%
2.5.5 Administration & Finance Assets	\$5,407	\$1,352	\$1,352	\$0	0.0%
2.5 Depreciation Expense Total	\$74,004	\$18,501	\$18,501	\$0	0.0%
Depreciation as % of Revenue	20.0%	20.0%	17.9%	-2.1%	-10.5%
TOTAL: OPERATING EXPENSE (incl. Int & Deprec.)	\$521,412	\$130,353	\$126,593	-\$3,760	-2.9%
OPERATING INCOME/(LOSS) - WATER	-\$150,544	-\$37,636	-\$22,961	\$14,675	-39.0%

Notes:

Fixed Cost of Fin/Admin – slightly lower than budget;
 Overall operating income better than budget

7.1 CPUC SEWER REVENUE & COST 1 OF 2 – FY2021 YTD – END DECEMBER 2020

2.2 SEWER INCOME	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance%
2.2.1 Sewer - Revenue from Sales					
Residential	\$35,967	\$8,992	\$9,631	\$639	7.1%
Commercial	\$95,308	\$23,827	\$21,926	-\$1,901	-8.0%
Government	\$49,015	\$12,254	\$16,691	\$4,437	36.2%
2.2.1 Sub-Total: Sewer - Revenue from Sales	\$180,290	\$45,072	\$48,248	\$3,175	7.0%
2.2.2 Sewer - Other Revenue					
Sewer Connection Charges	\$2,280	\$570	\$350	-\$220	-38.6%
2.2.2 Sub-Total: Sewer - Other Revenue	\$2,280	\$570	\$350	-\$220	-38.6%
2.2 TOTAL: SEWER OPERATING REVENUE	\$182,570	\$45,642	\$48,598	\$2,955	6.5%
2.4 SEWER EXPENDITURE	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
2.3.1 Variable Costs					
2.3.1.1 Pumping Costs					
Sewer Operation - Electricity Charges	\$70,021	\$17,505	\$23,344	\$5,839	33.4%
Sub-total	\$70,021	\$17,505	\$23,344	\$5,839	33.4%
2.3.1.2 Chemical Costs					
Sewer Operations	\$13,752	\$3,438	\$O	-\$3,438	-100.0%
Sub-Total	\$13,752	\$3,438	\$0	-\$3,438	-100.0%
2.3.1 Variable Cost Total	\$83,773	\$20,943	\$23,344	\$2,401	11.5%
2.3.2 Fixed Costs					
2.3.2.1. Maintenance					
Sewer Maintenance	\$25,000	\$6,250	\$0	-\$6,250	-100.0%
Sub-total	\$25,000	\$6,250	\$0	-\$6,250	-100.0%
2.3.2.2 Personnel costs					
Management Admin & Security	\$42,264	\$10,566	\$7,625	-\$2,941	-27.8%
Metering & Equipment	\$30,546	\$7,637	\$5,511	-\$2,125	-27.8%
Process & Facilities	\$43,739	\$10,935	\$7,891	-\$3,043	-27.8%
Network	\$47,158	\$11,789	\$8,508	-\$3,281	-27.8%
Uniforms	\$3,375	\$844	\$0	-\$844	-100.0%
Training	\$2,700	\$675	\$0	-\$675	-100.0%
Sub-total	\$169,782	\$42,445	\$29,536	-\$12,909	-30.4%
2.3.2.3 Overheads					
Transportation - fuel cost	\$15,687	\$3,922	\$1,994	-\$1,927	-49.1%
Transportation - maintenance cost	\$12,243	\$3,061	\$6,666	\$3,605	117.8%
Sub-total	\$27,930	\$6,982	\$8,660	\$1,678	24.0%
2.3.2 Fixed Cost of Operation Total	\$222,711	\$55,678	\$38,197	-\$17,481	-31.4%

Notes:

1. Sewer revenues on budget;

2. Fixed cost of operation is below budget due to personnel costs being lower than budget;

CPUC SEWER REVENUE & COST 2 OF 2 – FY2021 YTD – END DECEMBER 2020 7.2

2.3.3 Sewer - Finance/Admin Overhead:	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
		_			
2.3.3.1 Personnel costs					
Annual growth rate - % Executive Management (CEO & CFO)	620 70 <i>4</i>	ćo 026	68 177	ć4 752	17 7%
	\$39,704	\$9,926	\$8,173	-\$1,753	-17.7%
Admin Finance	\$11,458	\$2,864	\$2,359	-\$506	-17.7%
Revenue	\$10,723	\$2,681	\$2,207	-\$473 -\$857	-17.7%
Stakeholder	\$19,416	\$4,854 \$356	\$3,997 \$293	-\$63	-17.7% -17.7%
Uniforms	\$1,422 \$697	\$174	\$295 \$0	-\$03	-100.0%
Training	\$558	\$174	\$0 \$0	-\$139	-100.0%
Sub-total	\$83,978	\$20,994	\$17,029	-\$3,965	-18.9%
2.3.3.2 Overheads	303,970	\$20,994	\$17,029	-75,905	-10.9/6
Administration - Electricity Charges	\$2,512	\$628	\$596	-\$32	-5.1%
Transportation - fuel cost	\$2,619	\$655	\$349	-\$305	-46.6%
Transportation - maintenance cost	\$754	\$189	\$378	\$189	100.4%
Communication	\$2,826	\$707	\$742	\$35	5.0%
Office Supplies	\$3,832	\$958	\$817	-\$141	-14.7%
Travel	\$2,336	\$584	\$0	-\$584	-100.0%
Professional Affiliations	\$627	\$157	\$574	\$417	265.8%
Legal	\$11,215	\$2,804	\$6,293	\$3,489	124.5%
New Leases - LS/GS/Wells/S Namoneas	\$14,067	\$3,517	\$510	-\$3,007	-85.5%
Lease fees (offices, power plant, and emply. rents)	\$3,925	\$981	\$2,583	\$1,601	163.2%
Maintenance Agreements	\$3,293	\$823	\$1,500	\$677	82.2%
Insurances	\$8,323	\$2,081	\$886	-\$1,195	-57.4%
Staff Development	\$1,449	\$362	\$6,998	\$6,636	1832.4%
Miscellaneous	\$2,804	\$701	\$2,259	\$1,558	222.3%
Sub-total	\$60,582	\$15,146	\$24,484	\$9,339	61.7%
2.3.3 Fixed Cost - Finance Admin Overhead Total	\$144,560	\$36,140	\$41,513	\$5,373	14.9%
SEWER OPERATING EXPENSE SUMMARY					
Sewer - Variable Cost Total	682 772	\$20,943	622.244	\$2,401	11.5%
Sewer - Fixed Cost - Operation	\$83,773 \$222,711	\$55,678	\$2 3,344 \$38,197	-\$17,481	-31.4%
Sewer - Fixed Cost Finance/Admin	\$144,560	\$36,140	\$41,513	\$5,373	14.9%
Sewer - Fixed Cost Total	\$367,271	\$91,818	\$79,710	-\$12,108	-13.2%
	75071271	791,010	773,710	<i>12,100</i>	1,12/0
2 TOTAL: OPERATING EXPENSE (excl. Int. & Deprec.)	\$451,045	\$112,761	\$103,054	-\$9,707	-8.6%
Variable Cost as % of Total Expense	18.6%	18.6%	22.7%	4.1%	22.0%
Fixed Cost as % of Total Expense	81.4%	81.4%	77.3%	-4.1%	-5.0%
Variable Expense - US\$/1,000 Gallon Sold	\$0.7844	\$0.7844	\$0.9322	\$0.1478	18.8%
Fixed Expense - US\$/1,000 Gallon Sold	\$3.4391	\$3.4391	\$3.1831	-\$0.2560	-7.4%
OPERATING INCOME/(LOSS) - Before Int. & Deprec.	-\$268,475	-\$67,119	-\$54,456	\$12,662	-18.9%
2.4 Sewer Interest Expense 2.4.5 Unpaid Wage Tax	\$80	\$20	\$20	\$0	0.0%
2.4 Interest Expense Total	\$80	\$20	\$20	\$0	0.0%
OPERATING INCOME/(LOSS) - Before Deprec.	-\$268,555	-\$67,139	-\$54,476	\$12,662	-18.9%
2.5 Sewer Depreciation Expense					
2.5.4 Sewer Assets	\$142,764	\$35,691	\$35,691	\$0	0.0%
2.5.5 Administration & Finance Assets	\$0				
2.5 Depreciation Expense Total	\$142,764	\$35,691	\$35,691	\$0	0.0%
Depreciation as % of Revenue	78.2%	78.2%	73-4%	-4.8%	-6.1%
TOTAL: OPERATING EXPENSE (incl. Int & Deprec.)	\$593,888	\$148,472	\$138,765	-\$9,707	-6.5%
OPERATING INCOME/(LOSS)	-\$411,319	-\$102,830	-\$90,167	\$12,662	-12.3%

Notes:

Fixed Cost of Fin/Admin – slightly lower than budget;
 Overall operating income better than budget

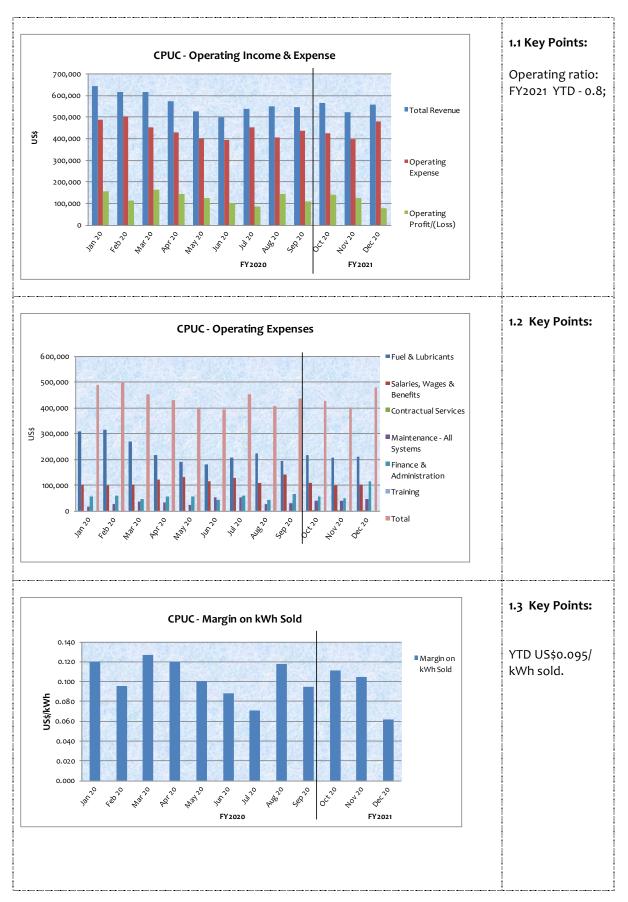
8 CPUC BALANCE SHEET – FY2021 YTD – END DECEMBER 2020

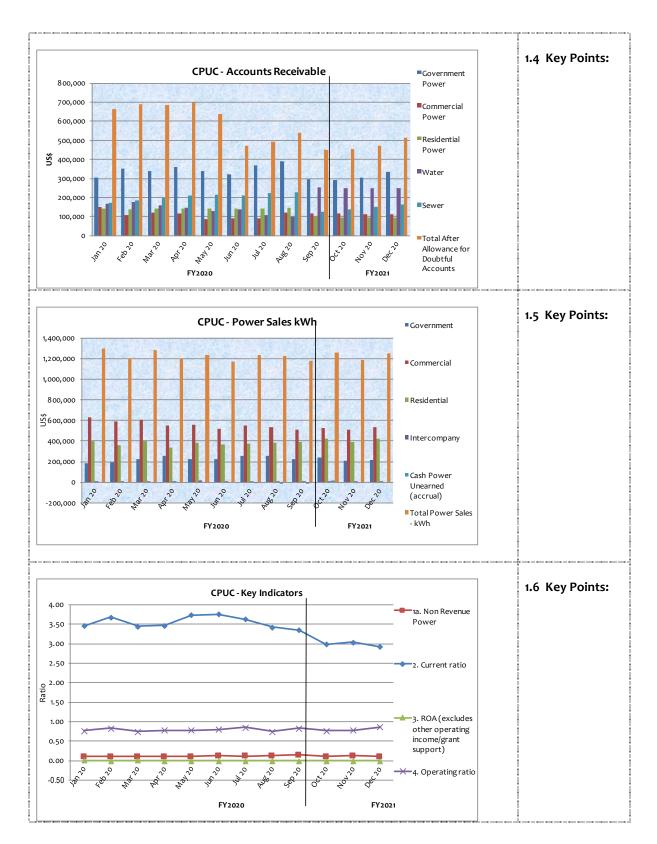
CPUC BALANCE SHEET	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Fixed Assets					
Electric plant in service	\$20,638,048		\$23,402,062	\$2,764,014	13.4%
Additions	\$0		\$0	\$ <i>0</i>	
Water and sewer plant in service	\$14,018,992		\$14,017,182	-\$1,810	0.0%
Additions	\$0		\$0	\$O	
Fotal utility plant	\$34,657,040		\$37,419,244	\$2,762,204	8.0%
Construction Work In Progress	\$571,611		\$2,892,696	\$2,321,085	406.1%
ess accumulated depreciation	-\$14,734,386		-\$16,468,031	-\$1,733,645	11.8%
Additions	-\$1,461,696		\$O	\$1,461,696	-100.0%
Total accumulated depreciation	-\$16,196,082		-\$16,468,031	-\$271,949	1.7%
Fotal utility plant	\$19,032,569		\$23,843,909	\$4,811,340	25.3%
Current Assets					
Cash	\$1,531,138		\$1,123,917	-\$407,221	-26.6%
Addition	\$1,050,168		\$0	-\$1,050,168	-100.0%
Fuel reserve	\$100,000	1	\$0	-\$100,000	-100.0%
Fotal Cash	\$2,681,306	1	\$1,123,917	-\$1,557,389	-58.1%
Jnrestricted	\$670,326	1	\$280,979	-\$389,347	-58.1%
Restricted (75% of Cash Available)	\$2,010,979	İ	\$842,938	-\$1,168,042	-58.1%
Frade Receivable	\$974,078		\$954,764	-\$19,314	-2.0%
Less Allowance on doubtful	-\$275,564		-\$439,371	-\$163,807	59.4%
Additions (0% of sales as negative collection)	\$111,260		\$0	-\$111,260	-100.0%
Total AR,net	\$809,774		\$515,392	-\$294,382	-36.4%
Other Current Assets (Inventory, LOC collateral & others , etc)	\$1,845,693		\$1,829,711	-\$15,982	-0.9%
Total current assets	\$5,336,773		\$3,469,020	-\$1,867,753	-35.0%
PP Lease	\$1,125,760		\$239,436	-\$886,324	-78.7%
Total Non Current Assets	\$1,125,760		\$239,436	-\$886,324	-78.7%
-					
Total Assets	\$25,495,102		\$27,552,366	\$2,057,264	8.1%
Net (deficiency) Equity					
Prior Years Equity & Retained Earnings (Deficit)	\$20,918,292		\$22,881,273	\$1,962,981	9.4%
Change in net Assets	\$16,903		-\$21,857	-\$38,760	-229.3%
Fotal Equity	\$20,935,195		\$22,859,415	\$1,924,220	9.2%
Liabilities					
Current liabilities	\$921,301	1	\$1,186,996	\$265,695	28.8%
Additions - cash overdrafts	\$0	İ	\$0	\$0	
Payments /Forgiven Interest	\$0	1	\$0	\$0	
Total current liabilities	\$921,302		\$1,186,996	\$265,694	28.8%
Loans	\$3,855,776		\$3,505,955	-\$349,821	-9.1%
Additions	\$0	1	\$0	\$0	I Í
Repayments	-\$217,171		\$0	\$217,171	-100.0%
Fotal loans	\$3,638,605		\$3,505,955	-\$132,650	-3.6%
Total liabilities	\$4,559,907		\$4,692,951	\$133,043	2.9%
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	עדיועעיי	
Total Equity and Liabilities	\$25,495,102		\$27,552,366	\$2,057,264	8.1%

9 CPUC CASH REPORT – FY2021 YTD – END DECEMBER 2020

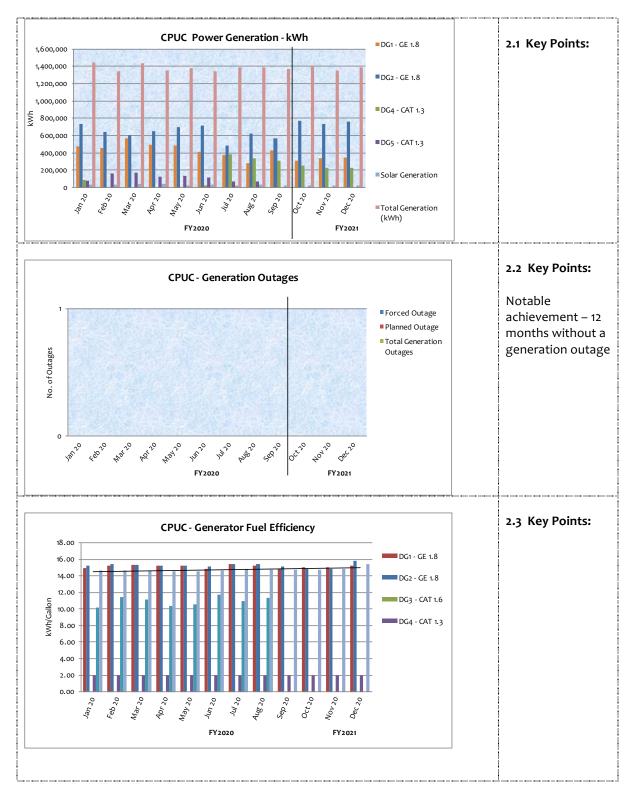
Cash Flow Report	FY 2021	Budget YTD	FY2021 YTD	Variance YTD	Variance %
Receipts			\$1,283,058		
Disbursements			\$1,667,706		
Net receipts/Disbursements			-\$384,648		
Cash balance (beginning)			\$1,093,874		
Cash balance (ending)			\$1,123,917		
Other Financial Data					
Cash in Hand			\$1,694		
Cash in Banks			\$1,122,223		
Stocks & Others			\$1,216,268		
Trade Receivable			\$515,392		
Prepaid Lease			\$239,436		
Collateral with Vital Inc.			\$356,424		
Current Payables (Fuel, Taxes, Payable to Fed Gov't, etc.)			\$1,186,996		
Loans Payable			\$3,505,955		
BANK ACCOUNTS/PETTY CASH (to date)					
11001-000-0 PETTY CASH			\$1,694		
11002-000-0 CHECKING ACCOUNT			\$22,217		
11003-000-0 SOLAR			\$43,717		
11004-000-0 CWSSP ADB Project			\$5,127		
11005-000-0 MANAGEMENT FUND			-\$2,841		
11006-000-0 SERVICE TAX			\$12,655		
11007-000-0 Merchant Account			\$80,410		
11008-000-0 ADB SERVICE FUND			\$744,688		
Reserve for Semi Annual ADB payment			\$180,000		
Reserve - Others			\$0		
Unrestricted Reserve			\$564,688		
11009-000-0 SAVINGS ACCOUNT			\$61,732		
11010-000-0 C/A (sewer Rehab Account)			\$154,518		
Total			\$1,123,917		
Total Accounts Receivable (to date)		-			
Government	1		\$334,748		
Commercial	1		\$111,529		
Residential			\$93,757		
Water	1		\$250,363		
Sewer			\$164,366		
Allowance for Doubtful			-\$439,371		
Total			\$515,392		
Days in receivable ratio	1		28.89	1	

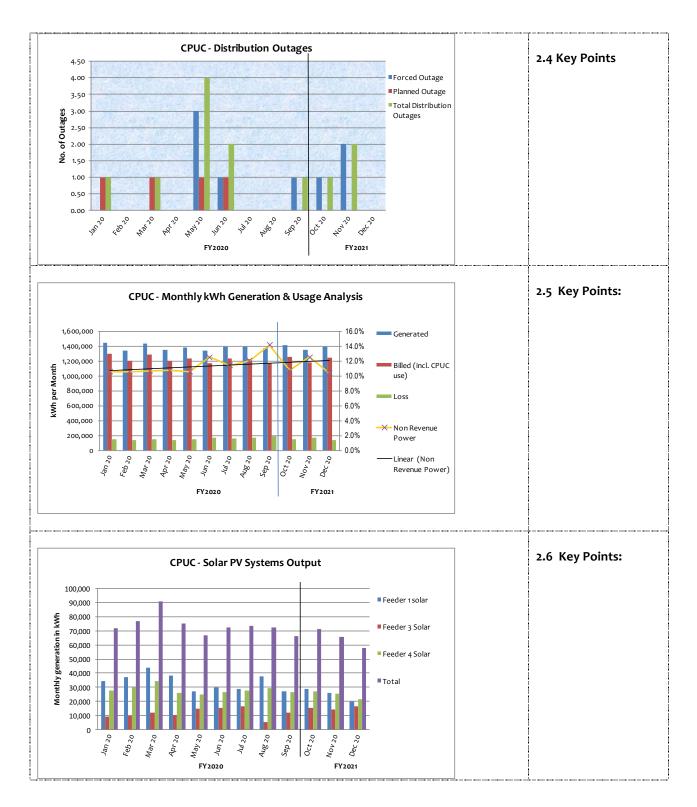
10 FINANCIAL RESULTS GRAPHS



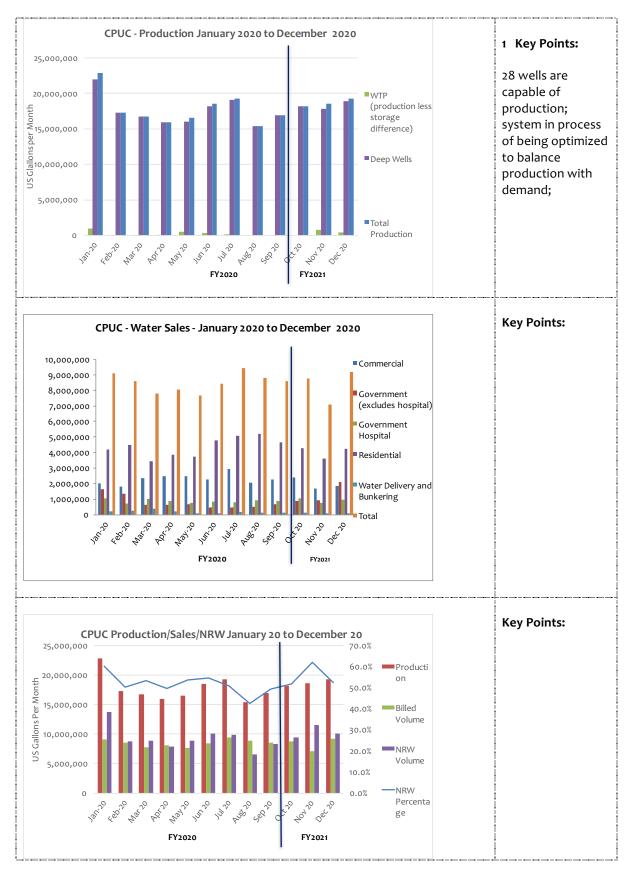


11 TECHNICAL RESULTS GRAPHS – POWER



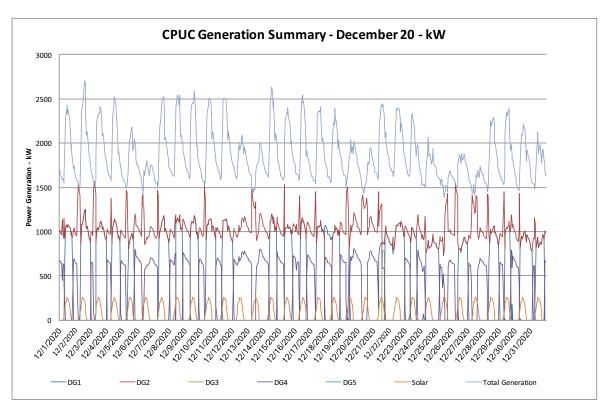


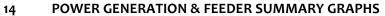
12 TECHNICAL RESULTS GRAPHS – WATER

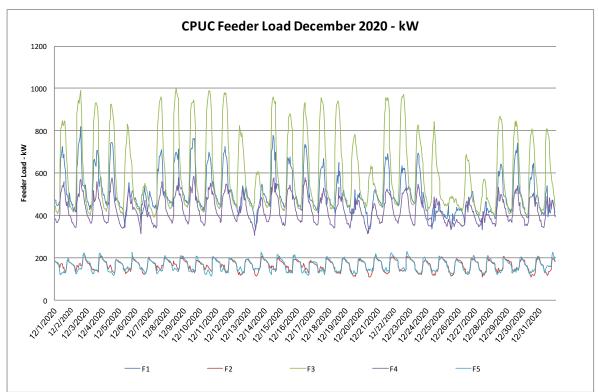


13 CPUC NRW SUMMARY

ZONAL N	RW - December	2020			ZONAL NF	RW - FY2021			
Zone	Production	Sales	N	RW	Zone	Production	Sales	NF	w
Zone	Gallons	Gallons	Gallons	%	Zone	Gallons	Gallons	Gallons	%
1	200,000	143,408	56,592	28%	1	600,000	437,504	162,496	27%
2	14,604,100	4,822,824	9,781,276	67%	2	43,612,100	17,400,871	26,211,229	60%
3	0	0	0	0%	3	0	0	0	#DIV/o!
4	967,000	240,110	726,890	75%	4	3,301,100	746,300	2,554,800	77%
5	0	0	0	0%	5	0	0	0	-
6	1,813,700	1,259,400	554,300	31%	6	5,308,000	4,593,390	714,610	13%
7	30,000	37,050	-7,050	-24%	7	90,000	142,060	-52,060	-58%
8	960,200	464,373	495,827	52%	8	3,156,300	1,428,100	1,728,200	55%
Water	Delivery/Bunker	104,000			Water	Delivery/Bunker	293,494		
Total	18,575,000	7,071,165	11,503,835	61.9%	Total	56,067,500	25,041,719	31,025,781	55-3%
ZONAL W	ATER CONSUM	PTION - Decem	ber 2020		ZONAL W	ATER CONSUMP	TION - FY2021		
	A	/ge Use - Gallo	ons/Connection	/Month			Avge Use -Gall	ons/Connectio	n
Zone	Commercial	Government	Hospital	Residential	Zone	Commercial	Government	Hospital	Residential
1	27,800	76,460	-	6,523	1	0	74,077	-	6,275
2	21,169	37,164	-	9,070	2	24,406	62,906	-	10,233
3	0	0	-	0	3	0	0	-	0
4	0	0	-	17,151	4	0	0	-	17,769
5	0	0	-	0	5	0	0	-	0
6	4,800	0	775,000	485	6	7,156	0	928,600	13,533
7	0	0	-	7,410	7	0	0	-	7,297
8	14,700	82,573	-	7,023	8	13,310	84,385	-	6,779
Total	68,469	196,196	775,000	47,661	Total	424,772	591,777	13,536,900	152,666







15 HEALTH & SAFETY REPORT



FY2021 HEALTH & SAFETY REPORT

December 2020

1. ACCIDENT REPORT

DEPARTMENT			Decemb	er 2020				YEAR T	O DATE - F	Y2021			
	Number of Staff	Hours Worked	FA	MT	LTC	LTD	FAT	Hours Worked	FA	МТ	LTC	LTD	FAT
Power Generation	18	2,609	o	0	0	0	0	7,944	0	0	0	0	0
Maintenance	6	960	o	0	0	0	0	3,109	0	0	0	0	0
Power Distribution - Line	21	3,153	0	0	0	0	0	9,397	0	0	0	0	0
Power Distribution - Contractors	0	0	o	0	0	0	0	0	0	0	0	0	0
Water & Sewer	25	3,614	0	0	0	0	0	10,115	0	0	0	0	0
Water & Sewer Contractors	0	0	0	0	0	0	0	0	0	0	0	0	0
Fin, Admin, Cust Care	20	2,596	0	0	0	0	0	8,071	0	0	0	0	0
TOTAL	90	12,932	0	0	0	0	0	38,636	0	0	0	0	0

FA - Number of First Aid cases

Total Hours Without Incident: - Whole Company

1,067,389

MT - Number of Medical Treatment cases

LTC - Number of Lost time cases

LTD - Number of Lost time days

FAT - Number of Fatalities

2. SICK LEAVE REPORT

DEPARTMENT		De	ecember 2020	
	Number of Staff	Total Hours Sick	Accident Related	Poor Health
Power Generation	18	173	0	173
Maintenance	6	28	0	28
Power Distribution - Line	21	142	0	142
Power Distribution - Contractors	0	0	0	0
Water & Sewer	25	190	0	190
Water & Sewer Contractors	0	0	0	0
Fin, Admin, Cust Care	20	252	0	252
TOTAL	90	784	0	784
Sick Hours as Percentage of		6.1%	0.0%	6.1%

ar To Date FY2021	
Accident Related	Poor Health
0	457
0	110
0	410
0	0
0	508
0	0
0	599
0	1,456
	Accident Related 0 0 0 0 0 0 0 0 0

Sick Hours as Percentage of 6.1% 0.0% 6.1% Total Hours Worked 6.1%
--

3.8% 0.0% 3.8%

DEPARTMENT		Dec	ember 2020	
Sick Hours as Percentage of Total Hours Worked	Number of Staff	Total Hours Sick	Accident Related	Poor Health
Power Generation	18	6.6%	0.0%	6.6%
Maintenance	6	2.9%	0.0%	2.9%
Power Distribution - Line	21	4.5%	0.0%	4.5%
Power Distribution - Contractors	0	-	-	-
Water & Sewer	25	0.0%	0.0%	0.0%
Water & Sewer Contractors	0	-	-	-
Fin, Admin, Cust Care	20	9.7%	0.0%	9.7%
TOTAL	90	6.1%	0.0%	6.1%

DEPARTMENT				December 20	20						YEAR TO DA	TE - FY202	l			
	Num	Hours Work	ed	Nation		Annua	Total		Hours Work	ed	Nation	Sick	Annu	Total		Sick Leav
DEPARTMENT	ber of Staff	Regular	Overti me	al Holida y	Sick Leave	l Leave	Hours Claime d	AWO L	Regular	Overti me	al Holida y	Leav e	al Leav e	Hours Claimed	AW OL	e As % of Hour s
Power Generation	18	2,454	155	152	173	437	3,372	18	7,415	529	472	457	605	9,477	36	4.8%
Maintenance	6	942	18	102	28	147	1,238	0	2,994	115	340	110	163	3,721	0	2.9%
Power Distribution - Line	21	3,009	144	338	142	910	4,543	0	8,897	500	1,035	410	1,260	12,102	0	3.4%
Power Distribution - Contractors	0	0	0	o	0	0	o	0	0	0	0	0	0	0	0	0.0%
Water & Sewer	25	3,452	161	323	190	304	4,430	146	9,685	430	925	508	600	12,149	293	4.2%
Water & Sewer Contractors	0	0	0	0	0	0	o	0	0	0	0	0	0	0	0	0.0%
Fin, Admin, Cust Care	20	2,556	40	330	252	441	3,619	10	7,870	201	1,000	599	932	10,603	20	5.7%
TOTAL EMPLOYEES	90	12,413	519	1,246	784	2,239	17,202	174	36,861	1,775	3,773	2,084	3,560	48,053	349	4.3%

REGULAR STAFF	90	12,413	519	1,246	784	2,239	17,202	174	36,861	1,775	3,773	2,084	3,560	48,053	349	
Hours as % of Total Hours Claimed		72.2%	3.0%	7.2%	4.6%	13.0%		1.0%	76.7%	3.7%	7.9%	4.3%	7.4%		0.7%	

16 CAPEX SUMMARY REPORT

Chuuk Public Utility Corporation Capex Summary Sheet as of December 30, 2020								
	A	В	С	D (B-C)	E (A-B)	F	(A+A1-F)	G (F-C)
	Total Value	Commitment	Expended	Commitment Balance	Uncommitted	Cash Drawdown	OIA / ADB Balance	Cash Balance
FY 2018 Professional management - D18AF00029	266,298	266,298	266,298	0	0	266,298	0	0
FY 2016 Tonoas Water System - D16AF00017-00010	750,000	377,683	377,683	0	372,317	415,000	335,000	37,317
FY 2019 Professional management - D19AF0008	204,400	204,400	204,400	0	0	204,400	0	0
FY 2020 ADB CWSSP PRF	5,000,000	271,895	271,895	0	4,728,105	95,943	4,904,057	-175,952
Total	6,220,698.00	1,120,276.29	1,120,276.29	0.00	5,100,421.71	981,641.03	5,239,056.97	-138,635.26

17 WORK ORDER SUMMARY REPORT

Work Order Perform	nance December	2020				
Work Order Type	WO at Start of Period	New	Printed	Despatched	Completed	WO at End of Period
INTERNAL MAINTENAN	12	20	20	0	15	17
INTERNAL POWER	3	6	6	0	5	4
INTERNAL SEWER	2	8	8	0	5	5
INTERNAL WATER	0	5	5	0	5	0
POWER	30	22	22	0	12	40
REVENUE	11	41	41	0	38	14
SEWER	4	10	10	0	9	5
WATER	11	58	62	0	47	22
TOTAL ALL WORK ORD	73	170	174		136	107
Work Order Type	WO Outstanding at Start	New WO	Completed as % of Outstanding	WO Outstanding At End		
INTERNAL MAINTENAN	16.4%	11.8%	-	15.9%		
INTERNAL POWER	4.1%	3.5%	-	3.7%		
INTERNAL SEWER	2.7%	4.7%	-	4.7%		
INTERNAL WATER	0.0%	2.9%	-	0.0%		
POWER	41.1%	12.9%	23.1%	37.4%		
REVENUE	15.1%	24.1%	73.1%	13.1%		
SEWER	5.5%	5.9%	64.3%	4.7%		
WATER	15.1%	34.1%	68.1%	20.6%		
TOTAL ALL WORK ORDI	ERS		56.0%			